



# CGEIT TIMETABLE (4 DAYS)

ISACA-CGEIT

# Day 1

	<b>Course introduction</b>	<b>09.00</b>	<b>09.30</b>
<b>01</b>	Overview of the CGEIT certification	<b>09.30</b>	<b>10.30</b>
<b>02</b>	<p><b>Domain 1 - Framework for the Governance of Enterprise IT</b></p> <p>Learning objectives Domain Task and Knowledge Statements IT Governance</p> <ul style="list-style-type: none"> <li>• Enterprise Governance</li> <li>• IT Governance</li> <li>• Benefits of IT Governance</li> <li>• Components of Enterprise Governance framework</li> <li>• IT Governance objectives</li> <li>• IT Governance - 5 focus areas</li> <li>• Business drivers that affect IT strategy</li> <li>• Top level responsibilities</li> <li>• Steps to implement IT Governance</li> <li>• 9 rules for better governance</li> </ul> <p>Common IT Governance frameworks</p> <ul style="list-style-type: none"> <li>• 3 Key things to establishing a framework</li> <li>• ISO/IEC 20000</li> <li>• ISO/IEC 38500</li> <li>• ...</li> </ul> <p>Policies, Standards, Processes, Procedures, Guidelines</p> <ul style="list-style-type: none"> <li>• Policies</li> <li>• Standards</li> <li>• Process and Procedure</li> <li>• Guidelines</li> </ul>	<b>11.15</b>	<b>13.00</b>
	<b>Lunch</b>	<b>13.00</b>	<b>13.30</b>
<b>02</b>	<p><b>Domain 1 - Framework for the Governance of Enterprise IT ctn.</b></p> <p>Determining business strategy</p> <ul style="list-style-type: none"> <li>• Strategy and IT Governance</li> <li>• Tools used to define strategy</li> <li>• Balanced Scorecard (BSC)</li> <li>• Boston Consulting Group (BCG)</li> <li>• Porter's 5 forces model</li> <li>• The McKinsey's 7S Framework</li> <li>• McFarlan's matrix on the strategic importance of IT</li> <li>• SWOT analysis</li> </ul> <p>Elements of Enterprise Architecture Implementing IT Controls</p> <ul style="list-style-type: none"> <li>• Location of IT controls</li> <li>• Methods of assessing controls</li> </ul> <p>Communication</p> <ul style="list-style-type: none"> <li>• Assessment and assurance</li> <li>• Importance of regular communication</li> <li>• Good vs Poor communication</li> <li>• Effective reports</li> </ul> <p>Enabling Change Leveraging IT Governance</p>	<b>13.30</b>	<b>16.30</b>

	<ul style="list-style-type: none"> <li>• Impact of change on the enterprise</li> <li>• The Learning Dip</li> <li>• Four Approaches to Individual Change</li> <li>• Motivation and Behavior</li> <li>• Behavioral Approach</li> <li>• Cognitive Approach</li> <li>• Psychodynamic Approach</li> <li>• Humanistic Approach</li> <li>• The Gestalt Cycle</li> <li>• Cycle of Competence</li> <li>• Organizational Metaphors</li> <li>• Kotter's 8 Step Model</li> <li>• 4 Types of changes</li> <li>• Lewin's 3 Step Model</li> </ul>		
	<b>Recap Day 1</b>	<b>16.30</b>	<b>17.00</b>
<h2>Day 2</h2>			
	<b>Review Day 1</b>	<b>09:00</b>	<b>09:15</b>
<b>03</b>	<p><b>Domain 2 - Strategic Management</b></p> <p>Learning objectives</p> <p>Domain Task and Knowledge Statements</p> <p>Strategic Planning</p> <ul style="list-style-type: none"> <li>• Strategic planning</li> <li>• IT strategic alignment</li> </ul> <p>Strategic Management</p> <ul style="list-style-type: none"> <li>• Strategic hierarchy</li> <li>• Vision, Goal</li> <li>• Strategy, Objectives</li> <li>• Importance of vision in strategy</li> <li>• Managing changes to strategic planning</li> <li>• Support for strategic plans</li> <li>• Strategic alignment model</li> <li>• Extended strategic alignment model</li> <li>• Formulating IT strategy</li> </ul> <p>Enterprise Architecture</p> <ul style="list-style-type: none"> <li>• Practical architectural layers</li> <li>• Challenges to implementation of EA</li> <li>• Enterprise Architecture – Artefacts</li> <li>• Key Success Factors (KSFs) for Enterprise Architecture</li> <li>• General 12 step approach to benchmarking</li> </ul> <p>Evaluating IT Investment</p> <ul style="list-style-type: none"> <li>• Evaluating IT investment programs</li> <li>• Return on Investment (ROI)</li> <li>• Benefits of IT investment programs</li> <li>• OGC Gateway Reviews</li> <li>• Calculating return on IT investment</li> </ul> <p>PM techniques</p> <ul style="list-style-type: none"> <li>• Work Breakdown Structure (WBS)</li> <li>• Statement of Work (SoW)</li> <li>• Critical Path Method (CPM)</li> </ul>	<b>09:15</b>	<b>13:30</b>

	<ul style="list-style-type: none"> <li>• GANTT chart</li> <li>• PERT chart and CPM</li> <li>• Earned Value Management (EVM)</li> <li>• Burnout charts (agile)</li> <li>• Kanban wall (agile)</li> </ul>		
	<b>Lunch</b>	<b>13:00</b>	<b>13:30</b>
<b>04</b>	<p><b>Domain 3 - Benefits Realization</b></p> <p>Learning objectives</p> <p>Domain Task and Knowledge Statements</p> <p>Value</p> <ul style="list-style-type: none"> <li>• What is Value Management?</li> <li>• Lack of benefits realization – examples</li> <li>• Value delivery</li> <li>• Value creation</li> <li>• Benefits realization</li> </ul> <p>Value Governance</p> <ul style="list-style-type: none"> <li>• Value governance practices</li> <li>• Enterprise governance of IT</li> <li>• Val IT</li> <li>• Value Governance practices</li> <li>• 6 Key Value Governance practices</li> <li>• Enterprise governance of IT focus areas</li> <li>• The 4 “AREs” (VAL IT)</li> </ul> <p>Investment Management</p> <ul style="list-style-type: none"> <li>• Investment management</li> <li>• Investment categories</li> <li>• Flexibility in IT investments</li> <li>• Managing and reporting the status of IT investments</li> <li>• Managing IT investments</li> <li>• 3 essential phases of managing IT investments</li> <li>• 3 Key components of investment management</li> <li>• IT investment management practices and processes</li> <li>• 2 Types of benefits realization</li> <li>• Net Present Value (NPV)</li> </ul>	<b>13:30</b>	<b>16:30</b>
	<b>Recap Day 2</b>	<b>16.30</b>	<b>17.00</b>
<b>Day 3</b>			
	<b>Review Day 2</b>	<b>09:00</b>	<b>09:15</b>
<b>04</b>	<p><b>Domain 3 - Benefits Realization ctn.</b></p> <p>Portfolio Management</p> <ul style="list-style-type: none"> <li>• Portfolio</li> <li>• Portfolio management</li> <li>• Benefits of portfolio management</li> <li>• Portfolio management practices</li> </ul> <p>The Business Case</p> <ul style="list-style-type: none"> <li>• Business Case Template</li> <li>• Development of the business case (according to VAL IT)</li> <li>• Top Down direction - Bottom Up reporting</li> </ul>	<b>09:15</b>	<b>13:30</b>

	<ul style="list-style-type: none"> <li>• Business case development</li> <li>• 8 steps of business case development (Val IT)</li> <li>• Tracking benefit realization</li> <li>• 7 best practices for systems development</li> </ul>		
	<b>Lunch</b>	<b>13:00</b>	<b>13:30</b>
<b>05</b>	<p><b>Domain 4 - Risk Optimization</b></p> <p>Learning objectives</p> <p>Domain Task and Knowledge Statements</p> <p>Overview of Risk Management</p> <ul style="list-style-type: none"> <li>• Risk management</li> <li>• Risk</li> <li>• Definitions from ISO / EIC 27000</li> <li>• Influences on risk</li> <li>• Benefits of risk management</li> <li>• Risk and governance</li> <li>• Enterprise Risk Management (ERM)</li> <li>• Board level responsibility for risk</li> <li>• Risk management policy</li> <li>• Risk and legal compliance</li> </ul> <p>Risk Management Frameworks, Standards, Guidelines</p> <ul style="list-style-type: none"> <li>• COSO ERM-IF</li> <li>• OCTAVE</li> <li>• ISO 31000:2009</li> <li>• ISACA Risk IT Framework</li> <li>• ISO/IEC 27001:2013</li> <li>• ISO/IEC 27005:2013</li> <li>• M_o_R - Management of Risk</li> <li>• AS/NZS 4360:2004</li> <li>• AS/NZS HB 436:2004</li> <li>• CAN/CSA-Q634-91</li> <li>• CAN/CSA-Q850-97</li> <li>• Operational Risk Management Framework (ORMF)</li> <li>• IEEE Standard 1540-2001</li> <li>• A Risk Management Standard</li> <li>• NIST Risk Management Framework (RMF)</li> <li>• DHS Risk Management Framework</li> </ul> <p>Risk Assessment</p> <ul style="list-style-type: none"> <li>• Understanding the organization</li> <li>• Alignment of risk with business objectives</li> <li>• External environment</li> <li>• Internal environment</li> <li>• Impact of risk</li> <li>• Risk components / risk associated with controls and audit</li> <li>• Risk associated with IT strategy and operations</li> <li>• Quantitative and Qualitative risk</li> <li>• Qualitative vs Quantitative</li> <li>• Risk and ethics</li> </ul>	<b>13:30</b>	<b>16:30</b>
	<b>Recap Day 3</b>	<b>16.30</b>	<b>17.00</b>

# Day 4

	<b>Review Day 3</b>	<b>09:00</b>	<b>09:15</b>
<b>05</b>	<p><b>Domain 4 - Risk Optimization ctn.</b></p> <p>Risk Treatment</p> <ul style="list-style-type: none"> <li>• Risk appetite</li> <li>• Risk capacity, appetite, tolerance</li> <li>• The enterprise's risk appetite</li> <li>• Risk treatment strategies</li> <li>• The risk owner</li> <li>• Risk response options</li> <li>• Use of controls to mitigate risk</li> <li>• Risk acceptance levels</li> </ul> <p>Assessment and Evaluation of the Risk Management Program</p> <ul style="list-style-type: none"> <li>• Risk acceptance levels</li> <li>• Risk monitoring and evaluation</li> <li>• Evaluation of risk</li> <li>• Good practices in risk management</li> </ul>	<b>09:00</b>	<b>13:00</b>
	<b>Lunch</b>	<b>13:00</b>	<b>13:30</b>
<b>06</b>	<p><b>Domain 5 - Resource Optimization</b></p> <p>Learning objectives</p> <p>Domain Task and Knowledge Statements</p> <p>Resource Management</p> <ul style="list-style-type: none"> <li>• Resource optimization</li> <li>• 4 Critical IT resources</li> <li>• IT provisioning</li> <li>• Internal resourcing (aka. Insourcing)</li> <li>• External resourcing</li> <li>• Multiple outsourcing suppliers</li> <li>• Services that are eligible for outsourcing</li> <li>• Accountability when outsourcing</li> <li>• Outsourcing agreements</li> <li>• Outsourcing Professional Body of Knowledge</li> <li>• IOM Outsourcing Management Body of Knowledge</li> </ul> <p>IT Strategy</p> <ul style="list-style-type: none"> <li>• Challenges to the development of an IT strategy</li> <li>• Strategy and reality</li> <li>• Enhancing strategic success</li> </ul> <p>Human Resource Management (HRM)</p> <ul style="list-style-type: none"> <li>• Value of human resources</li> <li>• 7 key factors to reducing staff turnover</li> </ul> <p>Leveraging technology</p> <ul style="list-style-type: none"> <li>• Business Intelligence Systems</li> <li>• Definition of capacity management</li> <li>• Capacity Management Information System (CMIS)</li> <li>• Cost-benefit analysis techniques</li> </ul> <p>Measuring performance</p> <ul style="list-style-type: none"> <li>• Monitoring performance</li> <li>• Measuring performance</li> <li>• Data collection techniques</li> </ul>	<b>13:30</b>	<b>16:30</b>

	<ul style="list-style-type: none"> <li>• Availability management and Measuring availability</li> <li>• Emerging trends and patterns</li> <li>• KPIs</li> <li>• Selection of performance measures</li> <li>• Types of Performance Measures</li> <li>• SMART Metrics for Performance</li> <li>• Outcomes of performance measurement</li> <li>• Benchmarking</li> </ul> <p>Continuous improvement</p> <ul style="list-style-type: none"> <li>• Continuous improvement</li> <li>• Continuous improvement tools / methodologies</li> <li>• Continuous improvement in IT</li> <li>• Quality improvement</li> </ul>		
	<b>Recap Day 4</b>	<b>16.30</b>	<b>17.00</b>