# Outsourcing Professional Body of Knowledge (OPBOK)

#### Outsourcing

ITO - Information Technology Outsourcing **BPO - Business Process Outsourcing KPO - Knowledge Process Outsourcing** Outtasking

Tactical (single objective) Transitional (temporary) Transformational (reposition)

#### Benefits

- 1. Costs (50%)
- 2. Focus resources on core business
- 3. Flexible cost structure

## Factors outsourcing

Organizational Sourcing Maturity Regulatory/legal constraints Process stability Depency technology infrastructure Knowledge transfer Societal impact

### Models

Single sourcing Rural sourcing (near shore) Best-of breed (multi-sourcing) Consortium sourcing Bundled sourcing

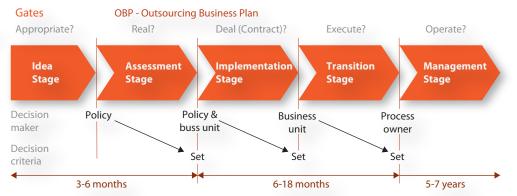
#### Offshoring

Onshore (home country) Near-shore (nearby country) Offshore (remote country) Best-shore

#### **BOT**-Built Operate Transfer

#### Factors offshoring

Cost/pricing structure Regulatory/tax implications Legal and arbitration adjudication Political concerns Data protection/security Intellectual property Complexity governance



Stakeholder

**Analysis** 

Oppose

Allow

Assist

Perform

Sponsor

Influence

Involvement

#### Outsourcing teams

Policy team Idea team Assessment team Implem. & transition team Management teams

### Outsourcing message

Need for change Cost of doing nothing Change techniques Role of outsourcing Benefits/implications organization Benefits/implications customers Benefits/implications employees **Timelines** How to measure success

### Preparing to outcource

Top Down Approach

- 1. Segment the market place
- 2. Project changes in each segment
- 3. Assess size and growth
- 4. Segment selection and how to dominate
- 5. Sourcing
- 6. Forecast business outcomes
- 7. Invest in execution

# Bottom Up Approach

- 1. If started from scratch, would the capability be build internally?
- 2. Is the business so good, others would hire it?
- 3. Will this activity bring the business' future leaders?

## Change management

Decision making stage Outsourcing implement. stage Post implementation stage

## 7. Step Adoption Process

- 1. Discovery
- 2. Denial
- 3. Passive resistance
- 4. Active resistance
- 5. Exploration
- 6. Commitment
- 7. Broadcast

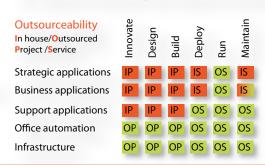
## Demand Supply Governance Framework (DSGF)



#### Selection Process



RFI - Request for Information | RFQ- Request for Quotation | RFP - Request for Proposal



# Outsourcing decision

mance	Strong	Outsource to focus	Keep in house
Performan	Weak	Outsource for costs	Partner (alliance)
		Commodity	Differentiator
Differentiation			ntiation

#### Risks

Strategic Operational Result Transactional Financial

Identification Quantification Mitigation

# Contract structure

Master

- Contract terms

Service agreement

Scope of services



